

Weighted average cost of capital

		PC Version	DS Version		
NWT Cost of Capital Assumptions		YE 2025	YE 2025	Average'24-'25	YE 2024
	YE Total Debt	4,015,000	4,015,000		4,871,000 pg 44 AR2025
	Average Debt		4,443,000		
	C/F Interest Paid		213,000		293,000 pg 45 AR2025
	Implied Rate (cash paid/ave Debt)	4.79%	4.79%		
	PBT		643,000		388,000 pg 43 AR2025
	Current Tax Paid		12,000		103,000 pg 58 AR2025 note 7
	Implied Tax Rate		1.87%		26.55%
	2 YR Wgtd Tax Ave Rate	23.97%	23.97%	115000	
	Cost of Debt	4.79%	6.20%	2025 AR	
	Tax Rate	23.97%	23.97%	2025 AR	
	Debt + Equivalents	3,671,000	3,671,000		
	Debt as % of Total Capital		26.560%		
	After Tax Cost of Debt	3.64%	4.50%		
	Risk Free Rate	4.744%	5.734%	Bloomberg	UK Gilt
	Beta	0.6224	0.6224	Bloomberg	
	Equity Risk Premium (ERP)	5.25600%	5.3%	10%	EMR
	Equity as % of Total Capital	100.000%	73.440%		Expected Market Return (EMR) - Risk Free Return (RFR)
	Cost of Equity	8.015%	8.015%		
	Debt				
	Cash and Cash Equivqlents ST + LT + Marketable Securities	344,000	344,000	2025 AR	pg 44 AR 2025 LT Debt ST Debt
	ST + LT Debt	4,015,000	4,015,000	2025 AR	1,192,000 2,823,000 4,015,000
	Net Debt	3,671,000	3,671,000		
	Total Capital		7,342,000		
	Shares Outstanding				Shs O/S Options
	Net Diluted Share O/S		9,951,591	2025 AR	9,374,647 576,944
	Current Share Price	£	1.00	Bloomberg	
	Equity Value	10,150,623	10,150,623		
	Total Capital Employed (Mtm)	13,821,623	13,821,623		
WACC			Weight	Cost	
	Debt	26.56%	26.560%	4.50%	
	Equity	73.44%	73.440%	8.015%	
	WACC	6.85% PC		7.082% DS	

Key
Blue numbers are INPUTS/Assumptions